CARLYLE

The Carlyle Compass

September 10, 2025

Welcome back to **The Carlyle Compass**, your weekly newsletter that brings together the latest research and market insights from our global team. Received this email as a forward? Subscribe here.

Over the past year, the range of potential outcomes for stocks and bonds has widened massively, yet market pricing continues to focus on a very narrow band of that range that looks suspiciously close to a best-case scenario. In our new report, *Through the Looking Glass*, we explore some of the implications for investors.

• "Blurring of the lines separating fiscal and monetary policy." In the slump that followed the 2008 financial crisis, the Fed expanded its remit in ways that often blurred the lines between fiscal and monetary policy. It now appears to be the Treasury Department's turn to do some "blurring" of its own as it enlists the help of the Fed to drive down interest payments on the federal debt. While this strategy could

prove a smashing success, it could also destabilize Treasury markets if bondholders perceive that monetary policy has been suborned to stabilize public finances rather than defend the real value of their principal.

- Al isn't frictionless disinflation. Proponents of sharply lower rates laugh off inflation concerns by pointing to the disinflationary force of Al. Yet the last three years have taught that the road to that Agentic Al future is paved with trillions of dollars of annual investment, driving up demand for construction workers, power, and capital. Real interest rates averaged nearly 4% during the last concentrated capex boom of comparable magnitude (the late 1990s internet and mobile telephony capex wave).
- Concentrated public-market bets. It is hardly obvious that AI-related revenues will arrive at the scale and time horizon necessary to validate these enormous outlays. Yet the US stock market looks like a concentrated bet on the best-case outcome, with total market capitalization dominated by a handful of richly-valued companies exposed to the same risk.
- The prospect of market-neutral returns. A stock market in thrall to "themes and memes" drives home the distinction between *trading*—buying assets to sell—and *investing*—buying assets to own. With transaction prices based on underwritten return expectations over multiyear holding periods, private markets have largely avoided the liquidity-driven froth observed in public markets. While the discipline enforced by private markets' arithmetic constraints has depressed transaction volumes in recent years, it also raises the prospect of attractive, market-neutral returns going forward.

DOWNLOAD THE FULL REPORT

JASON THOMAS

Head of Global Research & Investment Strategy

This material is provided for educational purposes only. Nothing herein constitutes investment advice or recommendations and should not be relied upon as a basis for making an investment decision. It does not constitute a personal recommendation or take into account the particular investment objectives, financial situations, or needs of individual investors.

Economic and market views and forecasts reflect our judgment as of the date of this presentation and are subject to change without notice. In particular, forecasts are estimated, based on assumptions, and may change materially as economic and market conditions change. Carlyle has no obligation to provide updates or changes to these forecasts. Certain information contained herein has been obtained from sources prepared by other parties, which in certain cases have not been updated through the date hereof. While such information is believed to be reliable for the purpose used herein, Carlyle and its affiliates assume no responsibility for the accuracy, completeness or fairness of such information.

Past events and trends do not imply, predict or guarantee, and are not necessarily indicative of, future events or results. This material should not be construed as an offer to sell or the solicitation of an offer to buy any security, and we are not soliciting any action based on this material. If any such offer is made, it will only be by means of an offering memorandum or prospectus, which would contain material information including certain risks of investing including, but not limited to, loss of all or a significant portion of the investment due to leveraging, short–selling, or other speculative practices, lack of liquidity and volatility of returns.

Recipients should bear in mind that past performance does not predict future returns and there can be no assurance that an investment in a Carlyle fund will achieve comparable results. The views expressed in this commentary are the personal views of certain Carlyle personnel and do not necessarily reflect the views of Carlyle. Investment concepts mentioned in this commentary may be unsuitable for investors depending on their specific investment objectives and financial position; each recipient is encouraged to discuss such concepts with its own legal, accounting and tax advisors to determine suitability. Tax considerations, margin requirements, commissions and other transaction costs may significantly affect the economic consequences of any transaction.

In connection with our business, Carlyle may collect and process your personal data. For further information regarding how we use this data, please see our online privacy notice at https://www.carlyle.com/privacy-notice.